



## The Administrative Behavior of Federal Bureau Chiefs

By Herbert Kaufman

Brookings Institution. Paperback. Book Condition: new. BRAND NEW, The Administrative Behavior of Federal Bureau Chiefs, Herbert Kaufman, Most of the people who keep tabs on the workings of the federal government, no matter what the reasons for their interest, seem to take for granted the power and autonomy of the chiefs of the bureaus that make up the executive branch. Because so much is taken for granted, there have not been many studies of what the chiefs actually do day by day. Of all the participants in the governmental process who wield--or are thought to wield--great influence, bureau chiefs are among the least examined. Believing that he could narrow this gap in the materials on the federal government somewhat, Herbert Kaufman set out to report his observations of six bureau chiefs at their jobs in the course of a year. The group consisted of the commissioners of the Internal Revenue Service, the Customs Service, the Food and Drug Administration, and the Social Security Administration; the chief of the Forest Service; and the administrator of the Animal and Plant Health Inspection Service--a set diversified enough to include a wide variety of organizational situations and experiences, yet with enough in common to...



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